

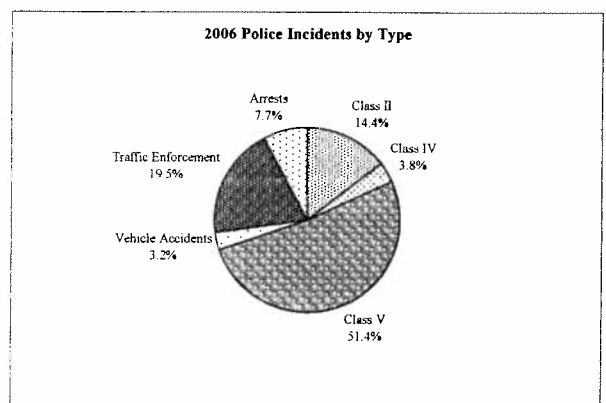
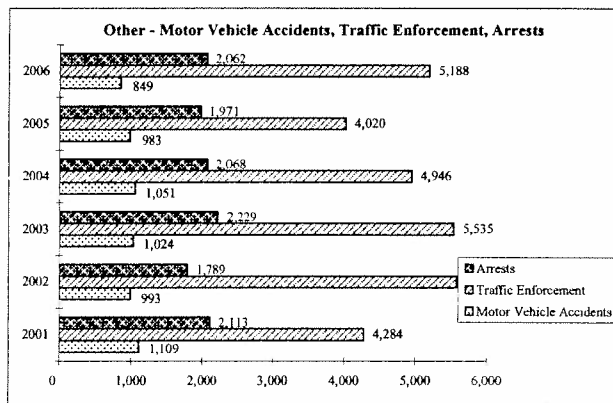
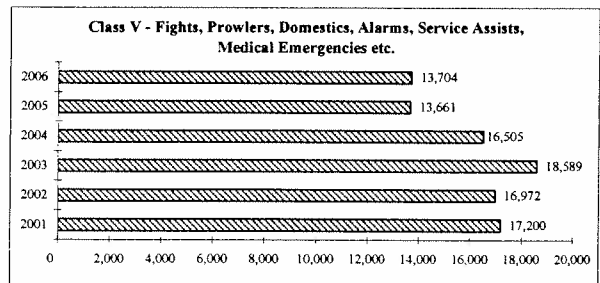
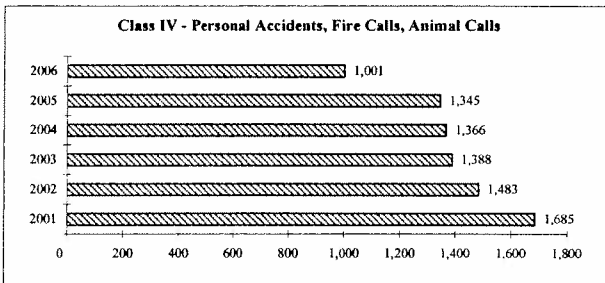
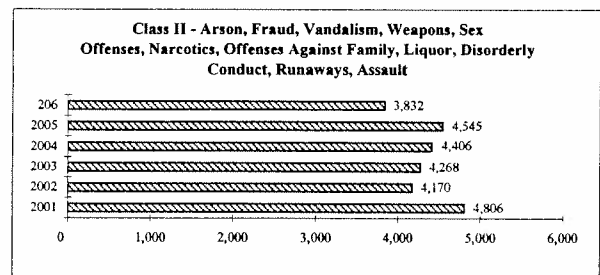
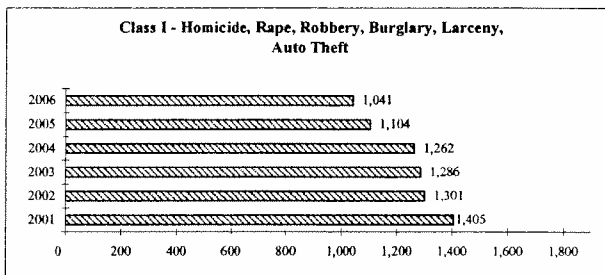
Function:
Public Safety

Department:
Police

Activity:
Police Operations

GENERAL INFORMATION

The Muscatine Police Department currently includes thirty-eight (38) sworn officers, two (2) fulltime civilian positions and one ¼ time civilian clerk position. The Department is responsible for the protection of lives and property for all individuals within the City. The Department currently consists of five (5) divisions: patrol, investigation, general administration, street crimes, and two canine units. The patrol division operates on three (3) shifts. The Department operates seven (7) marked patrol cars, one (1) motorcycle and seven (7) unmarked units. Following are charts of police incidents by type for the last six years:



CURRENT TRENDS AND ISSUES

The revised estimate for 2006/2007 is over the budgeted amount by \$69,700 (2.1%) primarily due to increased hours for the evidence technician (\$8,000), the pass-through of Justice Assistance (JAG) grant funds to Muscatine County (\$12,300), increased fuel costs (\$10,000), increased travel and education costs (\$9,000), and increased capital outlay (\$16,800). The increased travel and education costs are due to academy costs for new officers. The increased capital costs included \$11,000 for a used vehicle funded from an insurance reimbursement for a damaged vehicle.

The 2007/2008 budget is 5.3% (\$173,200) more than the 2006/2007 budget. This is primarily due to increased personal services costs (\$125,700), increased fuel costs (\$10,000), increased costs for the evidence technician (\$8,000), increased travel and education costs (\$6,300), and the pass-through of JAG grant funds to the county (\$14,800). The budget includes a reduction in the City pension contribution rate for police officers from 27.75% to 25.48%. The 2007/2008 budget continues to include expenditures which will be funded from various police grants. The HIDTA (High Intensity Drug Trafficking Area) grant is budgeted to continue in 2007/2008 with grant expenditures of \$80,800; the Domestic Violence grant will continue with estimated grant revenues of \$5,500; \$10,800 of Governor's Highway Safety funds are budgeted to be expended; and \$74,800 will be expended under the Federal Joint Terrorism Task Force grant. The 2007/2008 budget also continues funding for the City/County Drug Task Force. The city will continue to provide for the school resource officer for 2007/2008. The federal grant for this program expired in the summer of 2002, but the school district has agreed to continue funding 75% of the cost of the school resource officer position.

GOAL STATEMENT

The Muscatine Police Department will strive to be a model law enforcement agency, nationally accredited, viewed internally and externally as professional and enthusiastic, ensuring the highest possible public trust and security, in order that our citizens may go about their daily lives free from fear of harm or loss of property. We will operate the department with fiscal prudence, striving to employ our resources effectively and efficiently, promote community awareness and communication while providing the highest level of service and protection to all persons within our borders.

PERFORMANCE MEASURES

	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Police Calls for Service	26,555	24,590 *	21,638 *	20,427	22,000
Overtime Hours Worked	2,702	5,083	4,872	4,969	4,450
Traffic Enforcement	5,535	4,946	4,020	5,188	4,800
Arrests	2,229	2,068	1,971	2,062	2,000
Parking Tickets Issued	2,037	2,122	1,852	1,764	1,800
Uniform Crime Report Clearance Rates	42%	47%	43%	45% (Est.)	47%
Investigations Assigned	697	692	721	674	700
Investigations Cleared	51%	57%	59%	58%	58%

* Reduction in calls for service reflect changes in tracking methodology with the new reporting software acquired in 2004.

RECENT ACCOMPLISHMENTS

The Police Department coordinated a mass casualty disaster drill in June 2006 adhering to the National Incident Management System (NIMS). Departments involved included the Police Department, Fire Department and Ambulance, Iowa City Air Care, Buffalo Ambulance, Muscatine County Sheriff's Department, Iowa State Patrol, Louisa County Ambulance, Muscatine County Joint Communications, Muscatine High School, Public Works, Unity Hospital, and Muscatine Emergency Management. The incident included a school bus accident involving a city truck leaving multiple casualties needing immediate medical attention. The drill was very successful for all involved including Air Care which landed twice near the mock accident scene. A debriefing was held to address any concerns and an evaluation completed regarding each agency's response.

The Public Safety Building's settling problem was successfully repaired with minimal disruption to the overall police and fire operations. Administrative staff had to move to the basement during the construction and the Administrative Secretary was moved into the records room. The building was successfully raised, flooring replaced, walls painted, and structural damage repaired. This of course was a joint project involving several entities within the city and private sector.

The Police Department's evidence room was successfully remodeled at a cost of \$10,000 with \$5,000 coming from budgeted capital improvements and the remainder from a Justice Assistance Grant. The remodeling/reorganization project will allow for a new bar coding system to track incoming and outgoing criminal evidence thus expediting the destruction and return of seized evidence.

The Police Department investigated a homicide involving a 21-year-old pregnant female who was left near the lock and dam. Two suspects have been arrested and are currently awaiting trial.

Forfeiture funds were used to purchase equipment to enhance the department's evidence recovery abilities. This equipment allows for the use of UV imaging to locate fingerprint and body fluid evidence without the need for powders or chemicals. The located evidence can then be photographed using digital enhancement photography followed by the actual collection for prosecution/investigation purposes.

Police Department staff is currently working with the labor union, Human Resources, and citizen volunteers to evaluate and make recommendations regarding the department's turnover rate and retention problems. It is a significant accomplishment that the department has been able to continue delivering a high level of service despite the high turnover rate experienced the last five years.

On November 18, 2006, the department was awarded its third National Accreditation (second re-accreditation) by the Commission for Accreditation of Law Enforcement Agencies (CALEA).

OBJECTIVES TO BE ACCOMPLISHED IN 2007/2008

- * To continue supporting existing positions that receive funding from outside sources: one Drug Task Force Officer funded by the Office of Drug Control Policy; one Drug Task Force Officer funded by the High Intensity Drug Trafficking Area program; one School Resource Officer; one officer assigned to the Joint Terrorism Task Force; and an overtime manpower allocation from the Domestic Violence program. (Council Goal 2)
- * To complete one Citizen Policy Academy Class. (Council Goal 3)

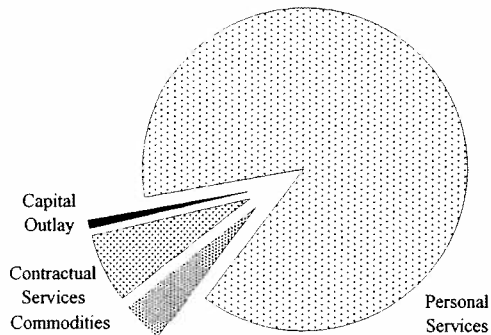
- * To continue to pursue grants in a proactive manner that are conducive to department goals and objectives that will enhance the level of police service while decreasing or maintaining the financial burden to taxpayers.
- * To attempt to deliver all law enforcement services including those that affect quality of life issues such as noise and parking complaints at current levels despite continuous ongoing and increasingly critical staffing shortages. (Council Goal 7)
- * To continue current efforts to recruit, hire, and maintain women and minorities to the workforce.
- * To increase traffic enforcement in areas such as seatbelt usage, child restraint, use of turn signals and other important areas which sometimes are neglected due to staffing issues.
- * To increase officer retention by seeking alternative scheduling within the patrol division with the goal of maximizing personal and premium time off while maintaining a high level of effectiveness, efficiency, and call response time within the organization. (Council Goal 4)

Function:
Public Safety

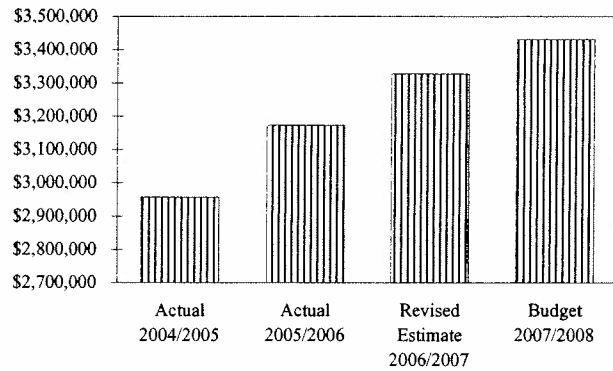
Department:
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Activity:
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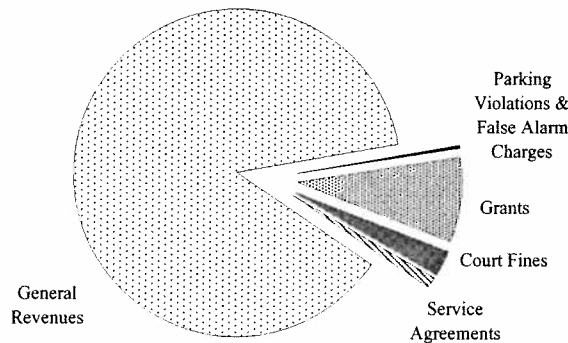
	Actual 2004/2005	Actual 2005/2006	Budget 2006/2007	Revised Estimate 2006/2007	Budget 2007/2008	Percent Change
Expenditure Summary						
Personal Services	\$ 2,524,244	\$ 2,676,215	\$ 2,894,300	\$ 2,895,800	\$ 3,020,000	4.34%
Commodities	120,528	133,119	130,200	143,100	143,800	10.45%
Contractual Services	232,476	298,576	203,600	242,100	234,700	15.28%
Capital Outlay	78,095	64,929	29,500	46,300	32,300	9.49%
Transfers	1,551	-	-	-	-	
Total Expenditures	\$ 2,956,894	\$ 3,172,839	\$ 3,257,600	\$ 3,327,300	\$ 3,430,800	5.32%
Funding Sources						
Grants	\$ 272,806	\$ 381,069	\$ 280,600	\$ 294,900	\$ 280,200	-0.14%
Parking Violations	9,375	11,974	9,500	9,500	9,500	0.00%
Court Fines	117,910	90,670	118,000	90,000	90,000	-23.73%
Police Service Agreement	32,000	33,920	35,100	35,100	36,300	3.42%
False Alarm Charges	1,550	1,425	1,700	1,700	1,700	0.00%
Transfer from Capital Project Fund	11,620	-	-	-	-	
General Revenues	2,511,633	2,653,781	2,812,700	2,896,100	3,013,100	7.12%
Total Funding Sources	\$ 2,956,894	\$ 3,172,839	\$ 3,257,600	\$ 3,327,300	\$ 3,430,800	5.32%



**Budget 2007/2008
Expenditures by Type**



Actual and Projected Expenditures



**Budget 2007/2008
Funding Sources**
148

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Police

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Personnel Schedule						
	Actual 2004/05	Actual 2005/06	Budget 2006/07	Revised Estimate 2006/07	Budget 2007/2008	Budget Amount 2007/2008
<i>Full Time:</i>						
Chief	1.00	1.00	1.00	1.00	1.00	
Assistant Chief	-	-	-	-	1.00	
Captain	1.00	1.00	1.00	1.00	-	
Lieutenant	5.00	5.00	5.00	5.00	5.00	
Sergeant	3.00	3.00	3.00	3.00	3.00	
Corporal	3.00	3.00	3.00	3.00	6.00	
Patrol Officer	24.50	25.00	25.00	25.00	22.00	
Secretary	1.00	1.00	1.00	1.00	1.00	
Clerk	1.00	1.00	1.00	1.00	1.00	
Total Full Time	39.50	40.00	40.00	40.00	40.00	
<i>Part Time:</i>						
Clerk	-	0.60	0.75	0.75	0.75	
Total	39.50	40.60	40.75	40.75	40.75	\$ 1,863,700
Employee Benefits						<u>1,156,300</u>
Total Personal Services						<u><u>\$ 3,020,000</u></u>

Capital Outlay			
<i>Item</i>	<i>Quantity</i>	<i>Replacement</i>	<i>Amount</i>
Digital Cameras	2	Yes	\$ 1,300
Office Desk Chairs	5	Yes	1,500
Video System for Conference Room	1	No	2,400
Surveillance Camera System	1	Yes	3,900
LED Emergency Lightbars	2	Yes	5,200
Police Portable Radios	7	Yes	18,000
			<u>\$ 32,300</u>